



**CORPORATE GOVERNANCE STATEMENT OF ROYALCO RESOURCES LIMITED A.C.N. 096 321 532  
(ASX: RCO) PROVIDED PURSUANT TO ASX LISTING RULE 4.10.3**

This Corporate Governance Statement (CGS) is provided by the Directors of Royalco Resources Limited A.C.N. 096 321 532 (RCO or the Company) pursuant to ASX Listing Rule 4.10.3 and reports against the ASX Corporate Governance Council’s *‘Corporate Governance Principles and Recommendations’* 3<sup>rd</sup> Edition (the Recommendations) including the 8 principles and 29 specific recommendations included therein. Commencing from next year the Company expects that it will report against the 4<sup>th</sup> edition of the Recommendations even though they are not due to come into effect until RCO’s financial year ending 30 June 2020. This CGS was approved by a resolution of the Board of the Company dated 8<sup>th</sup> October 2019 and is effective as at the same date and is in addition to and supplements the Company’s Appendix 4G which is lodged with the ASX together with this CGS.

The Board as a whole recognises that best practice principles assist in its role of overseeing the Company’s affairs. Given the size and structure of the Company, the nature of its business activities and the cost of strict and detailed compliance with all the Recommendations, the Board has adopted a range of modified systems, procedures and practices which it considers will enable it to meet the central Principles contained in the Recommendations. The Company’s practices are broadly consistent with those set out in the Recommendations and, where they do not correlate with the Recommendations, the Company considers that its adopted practices are appropriate to it.

	<b>Principle 1 Recommendations:</b>	<b>Lay Solid Foundations for Management and Oversight</b>
1.1	A listed entity should disclose: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management.	(a) There was no formalisation and disclosure of separate functions between the Board and management during the reporting period given that the Company only has 3 directors, no executives and no management. As a result, and given the size of the Company the Board undertakes all roles normally delegated to management.  (b) The Board leads and oversees the management and direction of the Company. The Company’s Constitution (Rule 8.6) provides (in a manner similar to most listed companies), subject to the Corporations Act, the ASX Listing Rules and the Constitution, the business of the Company shall be managed by, or under the direction of, the Directors. Each of the Company’s Directors puts in considerable personal effort in running the Company well and efficiently, in working on seeking out appropriate various corporate transactions and overseeing the strategic direction of the Company.  Given the above, any further formalisation of separate functions is deemed by the Board, at this stage, to be

		<p>unnecessary during this period for the Company.</p> <p>Specifically, the Board:</p> <ul style="list-style-type: none"> <li>• defines and sets its business objectives and subsequently monitors performance and achievements of those objectives;</li> <li>• oversees the reporting on matters of compliance with corporate policies and laws, takes responsibility for risk management processes and periodically reviews the needs for any executive management to complement the Board skill set and status of operations of the Company;</li> <li>• monitors and approves financial performance and budgets;</li> <li>• reports to shareholders; and</li> <li>• periodically reviews the processes and procedures of its oversight function.</li> </ul>
1.2	<p>A listed entity should:</p> <p>(a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and</p> <p>(b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.</p>	<p>(a) Prior to the nomination of prospective non-executive directors for election or re-election, the Board aims to obtain from the prospective candidate:</p> <ul style="list-style-type: none"> <li>• details of other commitments of the prospective candidate and an indication of the time involved; and</li> <li>• an acknowledgement that the prospective candidate will have sufficient time to meet the requirements of non-executive directors of the Company.</li> </ul> <p>Appropriate police and insolvency checks are undertaken as a minimum prior to the appointment of any new directors to the Board.</p> <p>(b) When a candidate is placed before shareholders for election or re-election as a director, the names of candidates submitted is accompanied by, or a cross reference to, the following information to enable shareholders to make an informed decision in relation to that vote:</p> <ul style="list-style-type: none"> <li>• biographical details, including competencies and qualifications and information sufficient to enable an assessment of the independence of the candidate;</li> <li>• details of any relationships that exist between the candidate and the Company or between the candidate and any director of the company;</li> <li>• directorships held;</li> <li>• particulars of other positions which involve significant time commitments or actual or potential conflicts;</li> <li>• the term of office currently served by and directors subject to re-election; and</li> <li>• any other particulars required by law.</li> </ul>
1.3	<p>A listed entity should have a written agreement with each director and senior executive setting out the</p>	<p>The Company has a written agreement with each of its directors setting out the terms of their appointment.</p>

	terms of their appointment.													
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	The Secretary is accountable to the Board through the Chairman on all governance matters and on all matters to do with the proper functioning of the Board. The Secretary is generally responsible for carrying out the administrative and legislative requirements of the Board. The Secretary holds primary responsibility for ensuring that the Board processes, procedures and policies run efficiently and effectively.												
1.5	<p>A listed entity should:</p> <p>(a) have a diversity policy which includes requirements for the board or a relevant committee of the board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them;</p> <p>(b) disclose that policy or a summary of it; and</p> <p>(c) disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity's diversity policy and its progress towards achieving them and either:</p> <p>(1) the respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or</p> <p>(2) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.</p>	<p>(a) While the Company has only 3 directors and no employees, the Board nevertheless has implemented and maintains a Diversity Policy in line with the ASX's Corporate Governance guidelines. The Board believes in the promotion of diversity and that seeking diversity on all levels generally is good practice.</p> <p>(b) A copy of the Company's Diversity Policy is available on the Company's website and a summary is included in this Corporate Governance Statement</p> <p>(c) While the Company does not currently have any employees, at the appropriate time the Board will ensure the principles under the Diversity Policy are implemented in seeking to attract and retain people by promoting an environment where employees are treated with fairness and respect and have equal access to opportunities as they arise. Diversity within the workforce includes, but is not limited to such factors as religion, ethnicity, culture, language, gender, disability and age.</p> <p>The recommendations of the Corporate Governance Council relating to reporting require a Board to set measurable objectives for achieving diversity within the organisation, and to report against them on an annual basis. The Company has implemented measurable objectives as follows:</p> <table border="1"> <thead> <tr> <th>Measurable Objective</th> <th>Objective Satisfied</th> <th>Comment</th> </tr> </thead> <tbody> <tr> <td>Adoption and promotion of a Formal Diversity Policy.</td> <td>Yes</td> <td>The Company has adopted a formal diversity policy which has been made publicly available via the Company's website at <a href="http://www.royalco.com.au/Diversity%20Policy.pdf">http://www.royalco.com.au/Diversity%20Policy.pdf</a></td> </tr> <tr> <td>To ensure Company policies are consistent with and aligned with the goals of the Diversity Policy.</td> <td>Yes</td> <td>The Company's selection, remuneration and promotion practices are merit based and as such are consistent with the goals of the Company's Diversity Policy.</td> </tr> <tr> <td>To provide flexible work and</td> <td>Yes</td> <td>The Company will, where considered reasonable,</td> </tr> </tbody> </table>	Measurable Objective	Objective Satisfied	Comment	Adoption and promotion of a Formal Diversity Policy.	Yes	The Company has adopted a formal diversity policy which has been made publicly available via the Company's website at <a href="http://www.royalco.com.au/Diversity%20Policy.pdf">http://www.royalco.com.au/Diversity%20Policy.pdf</a>	To ensure Company policies are consistent with and aligned with the goals of the Diversity Policy.	Yes	The Company's selection, remuneration and promotion practices are merit based and as such are consistent with the goals of the Company's Diversity Policy.	To provide flexible work and	Yes	The Company will, where considered reasonable,
Measurable Objective	Objective Satisfied	Comment												
Adoption and promotion of a Formal Diversity Policy.	Yes	The Company has adopted a formal diversity policy which has been made publicly available via the Company's website at <a href="http://www.royalco.com.au/Diversity%20Policy.pdf">http://www.royalco.com.au/Diversity%20Policy.pdf</a>												
To ensure Company policies are consistent with and aligned with the goals of the Diversity Policy.	Yes	The Company's selection, remuneration and promotion practices are merit based and as such are consistent with the goals of the Company's Diversity Policy.												
To provide flexible work and	Yes	The Company will, where considered reasonable,												

		<p>salary arrangements to accommodate family commitments, study and self-improvement goals, cultural traditions and other personal choices of current and potential employees.</p> <p>To implement clear and Yes transparent policies governing reward and recognition practices.</p> <p>(i) The Company, in keeping with the Recommendations provides the following information regarding the proportion of gender diversity in the organisation as at 30 June 2019:</p> <table border="1" data-bbox="831 651 2051 767"> <thead> <tr> <th></th> <th>Male</th> <th>Female</th> <th>Total</th> <th>Proportion female</th> </tr> </thead> <tbody> <tr> <td>Board</td> <td>2</td> <td>1</td> <td>3</td> <td>33.3%</td> </tr> </tbody> </table> <p>(ii) The entity is not a “relevant employer”.</p>		Male	Female	Total	Proportion female	Board	2	1	3	33.3%
	Male	Female	Total	Proportion female								
Board	2	1	3	33.3%								
1.6	<p>A listed entity should:</p> <p>(a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and</p> <p>(b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.</p>	<p>(a) The Company does not have a formal process for periodically evaluating Board performance. Given the nature and size of the Company and its business, the Board is of the view that there is presently an adequate and broad mix of skills and that given their experience, each of the Directors are aware of and capable of acting in the best interests of the Company’s stakeholders. The composition of the Board is determined so as to provide the Company with a broad base of industry, business, technical, administrative, financial, corporate and legal skills and experience considered necessary to represent stakeholders and fulfil the business objectives of the Company. Directors are expected to bring independent views and judgement to the Board’s deliberations.</p> <p>(b) There was no formal board performance evaluation during the period however during the end of the reporting period, Mr David Croll was appointed as a non-executive director.</p>										
1.7	<p>A listed entity should:</p> <p>(a) have and disclose a process for periodically evaluating the performance of its senior executives; and</p> <p>(b) disclose, in relation to each reporting period, whether a performance evaluation was</p>	<p>(a) and (b) The Company does not currently have a formal process for evaluating the performance of senior executives as there are no senior executives employed at this time. A process will be implemented if, and when, a senior executive is employed by the Company.</p>										

	undertaken in the reporting period in accordance with that process.	
	<b><u>Principle 2 Recommendations:</u></b>	<b>Structure the Board to Add Value</b>
2.1	<p>The board of a listed entity should:</p> <p>(a) have a nomination committee which:</p> <ol style="list-style-type: none"> <li>(1) has at least three members, a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, and disclose:</li> <li>(3) the charter of the committee;</li> <li>(4) the members of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; <b>OR</b></li> </ol> <p>(b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.</p>	<p>(a) The Board, as a whole, currently serves as the Company's Nomination Committee. As the Company grows it is planned that the Company will, at the relevant time, implement a separate Nomination Committee with its own separate Nomination Committee charter.</p> <p>(b) While the Board does not currently comply with this recommendation, given the stage of the Company's operations, the Board is of the view that it is currently structured in such a way so as to add value and is appropriate for the complexity of the business at this time. The Board shall ensure that, collectively, it has the appropriate range of skills and expertise to properly fulfil its responsibilities, including:</p> <ul style="list-style-type: none"> <li>• accounting;</li> <li>• finance;</li> <li>• business;</li> <li>• the Company's industry;</li> <li>• Board-level experience; and</li> <li>• relevant technical expertise.</li> </ul> <p>The Board shall review the range of expertise of its members on a regular basis and ensure that it has operational and technical expertise relevant to the operation of the Company.</p>
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	The Board will determine the procedure for the selection and appointment of new Directors and the re-election of incumbents in accordance with the Corporations Act, the ASX Listing Rules, Company's Constitution and having regard to the ability of the individual to contribute to the ongoing effectiveness of the Board, to exercise sound business judgement, to commit the necessary time to fulfil the requirements of the role effectively and to contribute to the development of the strategic direction of the Company. The Board shall ensure that, collectively, it has the appropriate range of skills and expertise to properly fulfil its responsibilities, including those outlined in 2.1 of this corporate governance statement.
2.3	<p>A listed entity should disclose:</p> <p>(a) the names of the directors considered by the board to be independent directors;</p> <p>(b) if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director,</p>	<p>(a) The Board considered Mr Geoff Barker, who resigned as a director on 30 September 2018, to have been the only independent director during the reporting period. Following the resignation of Mr Barker, none of the current directors are considered to be independent.</p> <p>(b) Not applicable.</p>

	<p>the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and</p> <p>(c) the length of service of each director.</p>	<p>(c) Mr McComas was originally appointed to the Board on 1 January 2016 and resigned on 14 October 2016 before being reappointed on 22 February 2017, Ms Thomas was originally appointed as Mr McComas' alternate director on 1 January 2016 before resigning on 14 October 2016 before being reappointed on 22 February 2017, and Mr David Croll was appointed on 3 September 2018.</p>
2.4	<p>A majority of the board of a listed entity should be independent directors.</p>	<p>The Board has 3 directors, none of whom are independent. The Board considers that an independent Director is one who:</p> <ul style="list-style-type: none"> <li>• does not have an executive position (non-executive Director);</li> <li>• is not a substantial shareholder of the Company or an officer of, or otherwise associated, directly or indirectly with a substantial shareholder of the Company;</li> <li>• has not within the last 3 years, been employed in an executive capacity by the Company, or been a Director after ceasing to hold any such employment;</li> <li>• has not within the last 3 years, been a principal of a material professional adviser or a material consultant to the Company or another group member, or an employee materially associated with the service provided;</li> <li>• is not a material supplier or customer of the company or other group member, or an officer of or otherwise associated directly or indirectly with a material supplier or customer;</li> <li>• has no material contractual relationship with the Company or another group member other than as a Director; and</li> <li>• is free from any interest and any business or other relationship which could, or could reasonably be perceived to, materially interfere with the Director's ability to act in the best interest of the Company.</li> </ul>
2.5	<p>The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.</p>	<p>The Chairman of the Board is Ms Susan Thomas who is not an independent director. The Board does not have a CEO or equivalent.</p>
2.6	<p>A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.</p>	<p>The Board has an appropriate and yet informal induction and education process for new Board appointees to enable them to gain a better understanding of:</p> <ul style="list-style-type: none"> <li>• the Company's financial, strategic, operational and risk management position; and</li> <li>• the rights, duties and responsibilities of the directors.</li> </ul> <p>As part of the induction and education process new Directors are:</p> <ul style="list-style-type: none"> <li>• provided with all Board materials for the previous 12-month period including access to all Board and Shareholder Minutes;</li> <li>• Invited to meet with the Company's auditors, accountants, bankers, material service providers and a representative from the Company's royalty partners.</li> </ul>

	<b>Principle 3 Recommendations:</b>	<b>Act Ethically and Responsibly</b>
3.1	<p>A listed entity should:</p> <p>(a) have a code of conduct for its directors, senior executives and employees; and</p> <p>(b) disclose that code or a summary of it.</p>	<p>(a) Directors, officers, employees and consultants to the Company are required to observe high standards of behaviour and business ethics in conducting business on behalf of the Company and they are required to maintain a reputation of integrity on the part of both the Company and themselves. The Company does not contract with or otherwise engage any person or party where it considers integrity may be compromised. Directors are required to disclose to the Board actual or potential conflicts of interest that may or might reasonably be thought to exist between the interests of the Director or the interests of any other party in so far as it affects the activities of the Company, and to act in accordance with the Corporations Act if conflict cannot be removed or if it persists (this applies to material personal interests as well). That involves informing the Board of the conflict and/or the material personal interest of the Director and not taking part in the decision-making process or discussions in circumstances pertaining to that conflict or material personal interest.</p> <p>(b) The Company has adopted a Corporate Code of Conduct that is applicable to all directors, management and employees (when employed by the Company noting that there is nil at present) of the Company. It reflects the Company's values and provides a framework within which its entire workforce functions, including in its interaction with shareholders and the financial community generally. The Corporate Code of Conduct is designed to ensure an appropriate degree of integrity in the Company's dealings.</p> <p>The Corporate Code of Conduct is publicly available on the Company's website at <a href="http://www.royalco.com.au/Corporate%20Code%20of%20Conduct.pdf">http://www.royalco.com.au/Corporate%20Code%20of%20Conduct.pdf</a>. The Company also has an Executive Code of Conduct which is available on the Company's website at <a href="http://www.royalco.com.au/Executive%20Code%20of%20Conduct.pdf">http://www.royalco.com.au/Executive%20Code%20of%20Conduct.pdf</a>.</p> <p>The Company encourages Directors and future employees to adopt a long-term attitude to their investment in the Company's securities. All Directors and any future employees of the Company and their associates (including spouses, children under 18, and any family trust or family companies) as well as contractors, consultants, advisors and auditors of the Company, must ensure that any trading in securities issued by the Company is undertaken within the framework set out in the Share Trading Policy.</p> <p>The Securities Trading Policy does not prevent anyone from participating in any share plan or share offers established or made by the Company. However, Directors and employees are prevented from trading in Company securities once acquired if the individual is in possession of price sensitive information which is not publicly available.</p> <p>Further restrictions are placed on trading by Directors (including non-executive directors), Senior Managers and Other Employees (Restricted Employees). In addition to the overriding prohibition against dealing in the Company's securities when a person is in possession of price sensitive information which is not publicly available, Restricted Employees are at all times prohibited from dealing in the company's</p>

		<p>securities during prescribed 'closed' periods as stipulated under the policy.</p> <p>The Share Trading Policy is available on the Company's website at <a href="http://www.royalco.com.au/Share_Trading_Policy.pdf">http://www.royalco.com.au/Share_Trading_Policy.pdf</a>.</p> <p>In accordance with ASX Listing Rules, a Director must notify the ASX within 5 business days after any change in the Director's relevant interest in securities of the Company or a related body corporate of the Company.</p> <p>A Director must notify the Company Secretary in writing of any requisite information as soon as possible in order for the Company Secretary to make the necessary notifications to ASIC and ASX as required by the Corporations Act and ASX Listing Rules.</p>
	<b>Principle 4 Recommendations:</b>	<b>Safeguard Integrity in Corporate Reporting</b>
4.1	<p>The board of a listed entity should:</p> <p>(a) have an audit committee which:</p> <ol style="list-style-type: none"> <li>(1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, who is not the chair of the board,</li> </ol> <p>and disclose:</p> <ol style="list-style-type: none"> <li>(3) the charter of the committee;</li> <li>(4) the relevant qualifications and experience of the members of the committee; and</li> <li>(5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; <b>OR</b></li> </ol> <p>(b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.</p>	<p>(a) The Board does not have a separate audit committee with a composition as suggested by the Recommendations. Instead, the full Board carries out the function of an audit committee. The Board believes that the Company is not of a sufficient size to warrant a separate audit committee and that the full Board is able to meet the objectives of these Recommendations and discharge its duties in this area. The relevant experience of Board members is detailed in the Directors' section of the Directors' Report.</p> <p>(b) The Board relies on all Board members to monitor the internal controls within the Company, having regard to the investment activities of the Company. Financial performance is monitored on a regular basis by all Board members and is assisted by an external accounting firm who reports to the Board quarterly at Board meetings. The processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner are dealt with in accordance with the provisions of the Corporations Act by the Board in consultation with the current auditor and outsourced CFO function.</p>
4.2	<p>The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in</p>	<p>The Board ensures that it either provides, or receives as appropriate, the requisite declarations and assurances including a declaration that the Company's accounts have been kept in accordance with section 295A of the <i>Corporations Act 2001</i>.</p>



	their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	
4.3	A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	The Company ensures that the Auditor attends the AGM each year and is available to answer any question from shareholders either at the AGM or submitted in writing prior to the AGM.
<b><u>Principle 5 Recommendations:</u></b>		<b>Make Timely and Balanced Disclosure</b>
5.1	A listed entity should: (a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and (b) disclose that policy or a summary of it.	(a) The Board places a high priority on communication with Shareholders and the market generally and is aware of the obligations it has, under the Corporations Act and ASX Listing Rules, to keep the market fully informed of information which is not generally available and which may have a material effect on the price or value of the Company's securities. The Board requires that matters that a person could reasonably expect to have a material effect on the price or value of the Company's securities are announced to the ASX in accordance with the requirements of the ASX Listing Rules, and where a decision is made not to notify the ASX of a particular event or development, the reasons for non-notification are determined by members of the Board.  (b) The Board has designated the company secretary as the person responsible for overseeing and co-ordinating disclosure of information to the ASX as well as communicating with the ASX.  The Company has adopted a continuous disclosure policy that requires all directors, officers and executives to inform the Chairman, or in his absence the company secretary, of any potentially material information as soon as practicable after they become aware of that information. The Company does not currently have a formal written policy in place, but instead relies on the extensive experience of the Board and senior management to ensure ongoing compliance
<b><u>Principle 6 Recommendations:</u></b>		<b>Respect the Rights of Security Holders</b>
6.1	A listed entity should provide information about itself and its governance to investors via its website.	The Board seeks to inform shareholders of all major developments affecting the Company by: <ul style="list-style-type: none"> <li>• preparing half yearly and yearly financial reports;</li> <li>• preparing quarterly cash flow reports and reports as to Company activities as required by the ASX Listing Rules;</li> </ul>

		<ul style="list-style-type: none"> <li>• making announcements in accordance with the ASX Listing Rules and the Company's continuous disclosure obligations;</li> <li>• hosting all of the above on the Company's website;</li> <li>• annually, and more regularly if required, holding a general meeting of shareholders and forwarding to them the annual report together with notice of meeting and proxy form; and</li> <li>• voluntarily releasing other information which it believes is in the interest of shareholders.</li> </ul> <p>The Annual General Meeting enables shareholders to receive the reports and participate in the Company's affairs by attending the meeting in person or by proxy. Shareholders who attend the meeting are able to pose questions on the audit process and the financial statements directly to the independent auditor who attends the meeting for that purpose. A policy for communications with shareholders is available on the Company's website at <a href="http://www.royalco.com.au/Communications%20Policy2.pdf">http://www.royalco.com.au/Communications%20Policy2.pdf</a>.</p>
6.2	A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	The Company's Corporate Governance Plan includes a shareholder communications strategy which is outlined in sections 5.1 and 6.1 of this corporate governance statement.
6.3	A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	The Company's Corporate Governance Plan includes a shareholder communications strategy which is outlined in sections 5.1 and 6.1 herein. The Company also encourages shareholders to attend the Company's AGM and to ask questions of the Board and the Auditor and/or to submit questions in writing in advance
6.4	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	Shareholders may elect to receive electronic notifications when the Annual Report is available on the Company's website and may lodge proxy instructions for items to be considered at the Company's AGM and any relevant EGM either by facsimile, mail, online or in person to the Company's share registry provider.
<b>Principle 7 Recommendations:</b>		<b>Recognise and Manage Risk</b>
7.1	<p>The board of a listed entity should:</p> <p>(a) have a committee or committees to oversee risk, each of which:</p> <ol style="list-style-type: none"> <li>(1) has at least three members, a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, and disclose:</li> <li>(3) the charter of the committee;</li> <li>(4) the members of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual</li> </ol>	<p>(a) The Board does not have a separate audit committee with a composition as suggested by the Recommendations. Instead, the full Board carries out the function of an audit committee. The Board believes that the Company is not of a sufficient size to warrant a separate audit committee and that the full Board is able to meet the objectives of these Recommendations and discharge its duties in this area.</p> <p>(b) The Board has identified areas of business (particularly financial) risk which are monitored on an ongoing basis including:</p> <ul style="list-style-type: none"> <li>• Contract risk;</li> <li>• Counterparty risk;</li> <li>• Permit title risk; and</li> </ul>

	<p>attendances of the members at those meetings; <b>OR</b></p> <p>(b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.</p>	<ul style="list-style-type: none"> <li>• Commodity (oil and gas) price and foreign exchange risk.</li> </ul> <p>Detailed notes regarding financial risk management for the Company are contained within the Notes to the Financial Statements for the financial year ended 30 June 2019. The Board as a whole is responsible for supervising the management of risks by the Company. The Company recognises that risk management is an essential element of good corporate governance. The Company has established policies for the oversight and management of material business risks and has adopted a formal Business Risk Policy (accessible via the Company's web site at <a href="http://www.royalco.com.au/Business%20Risk%20Policy2.pdf">http://www.royalco.com.au/Business%20Risk%20Policy2.pdf</a> which is to be reviewed annually.</p> <p>Key internal controls for the management of risk include:</p> <ul style="list-style-type: none"> <li>• Integrate risk management into all facets of its business;</li> <li>• Use risk management techniques as an integral part of decision making;</li> <li>• Ensure that all material risks are identified and objectively assessed against accepted criteria and that effective controls measures are implemented and maintained;</li> <li>• Ensure that its employees and contractors are informed about this policy and their responsibilities for its implementation;</li> <li>• Implement effective crisis management and business continuity plans;</li> <li>• Implement effective financing strategies (including insurance) for the transfer of residual risk;</li> <li>• Continually strive to improve the Company's performance and periodically review performance to identify areas for improvement;</li> <li>• Comply with all applicable laws, regulations, internal policies and contractual obligations as a minimum standard;</li> <li>• Adopt appropriate due diligence procedures for acquisitions and divestments; and</li> <li>• Monitor its annual budgeting and monthly reporting systems.</li> </ul> <p>Consistent with the requirements of the Corporations Act and the Recommendations, the person or persons fulfilling the functions of chief financial officer or equivalent are required to make a statement to the Board that the Company's financial reports present a true and fair view in all material respects of the Company's financial condition and operational results and are in accordance with relevant accounting standards. This statement was provided by the Company's CFO and covers off all requirements of the Corporations Act in this respect for the financial year ended 30 June 2019.</p>
7.2	<p>The board or a committee of the board should:</p> <p>(a) review the entity's risk management framework at</p>	<p>(a) This task is undertaken by the Board.</p>

	<p>least annually to satisfy itself that it continues to be sound; and</p> <p>(b) disclose, in relation to each reporting period, whether such a review has taken place.</p>	<p>(b) No formal review took place during the reporting period but risk is an item that is considered at each Board meeting.</p>
7.3	<p>A listed entity should disclose:</p> <p>(a) if it has an internal audit function, how the function is structured and what role it performs; <b>OR</b></p> <p>(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.</p>	<p>(a) The Company does not have an internal audit function but outsources this role to Hammond Consulting who effectively perform the role of a CFO overseeing the Company's accounting and financial needs including quarterly reporting to the Board.</p> <p>(b) The Company's risk controls are the subject of review by the Company's auditors twice each year in conjunction with the half year review and annual audit.</p>
7.4	<p>A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.</p>	<p>The Company is not aware of any specific material risk but has key internal controls for the management of risk which include:</p> <ul style="list-style-type: none"> <li>• Integrate risk management into all facets of its business;</li> <li>• Use risk management techniques as an integral part of decision making;</li> <li>• Ensure that all material risks are identified and objectively assessed against accepted criteria and that effective controls measures are implemented and maintained;</li> <li>• Ensure that its employees and contractors are informed about this policy and their responsibilities for its implementation;</li> <li>• Implement effective crisis management and business continuity plans;</li> <li>• Implement effective financing strategies (including insurance) for the transfer of residual risk;</li> <li>• Continually strive to improve the Company's performance and periodically review performance to identify areas for improvement;</li> <li>• Comply with all applicable laws, regulations, internal policies and contractual obligations as a minimum standard;</li> <li>• Adopt appropriate due diligence procedures for acquisitions and divestments; and</li> <li>• Monitor its annual budgeting and monthly reporting systems.</li> </ul>
<b>Principle 8 Recommendations:</b>		<b>Remunerate Fairly and Responsibly</b>
8.1	<p>The board of a listed entity should:</p> <p>(a) have a remuneration committee which:</p> <p>(i) has at least three members, a majority of</p>	<p>(a) There is no formal remuneration committee. A commentary on remuneration policy and practices is set out in the remuneration report contained within the Directors' Report in the Annual Report.</p>

	<p>whom are independent directors; and</p> <p>(2) is chaired by an independent director, and disclose:</p> <p>(3) the charter of the committee;</p> <p>(4) the members of the committee; and</p> <p>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; <b>OR</b></p> <p>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</p>	<p>(b) Non-executive Directors are entitled to receive fees agreed on an annual basis by the Board. The maximum amount of remuneration for non-executive Directors is fixed by shareholders in general meeting and can be varied in that same manner. In determining the allocation, the Board takes account of the time demands made on the Directors (including the Chairman) together with such factors as fees paid to other corporate directors and to the responsibilities undertaken by them. In order to preserve funds (associated with the payment of Directors fees), and to attract and retain Directors of sufficient calibre and standing, all Directors are eligible to participate in the Company's Incentive Plan, subject to prior shareholder approval to any grant made in accordance with the Incentive Plan. There are no such current awards under any incentive plan.</p>
8.2	<p>A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.</p>	<p>The Board distinguishes the structure of non-executive directors' remuneration from that of executive directors and senior executives. The Company's Constitution and the Corporations Act also provides that the remuneration of non-executive Directors will be not be more than the aggregate fixed sum determined by a general meeting. The Board is responsible for determining the remuneration of the executive directors (without the participation of the affected director).</p>
8.3	<p>A listed entity which has an equity-based remuneration scheme should:</p> <p>(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and</p> <p>(b) disclose that policy or a summary of it.</p>	<p>The Company does not presently have an equity-based remuneration scheme in place.</p>
<b>END OF CORPORATE GOVERNANCE STATEMENT</b>		